Arthritis Foundation®







THE POWER OF CONNECTIONS









2025
Annual Report







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Letter from the CEO & Chair

At the Arthritis Foundation, we know that progress begins with connection. When people living with arthritis connect with our resources and support services, as well as with their health care providers and with one another, their quality of life improves. Throughout this past year, thanks to your support, we have strengthened those connections across the arthritis community and helped move all of us closer to a life without limits.

Our Live Yes! Connect Groups continued to bring together a community that understands and cares, welcoming new people with open arms. Patients were able to connect to resources to help them on their arthritis journey. And through campaigns like Green Heart Fridays, we amplified the voices of those affected by arthritis and increased awareness of this urgent public health crisis.

Our scientific initiatives bridged the gap between assistance needed by the arthritis community from healthcare providers and researchers through programs like TrialLaunch and the FastOA initiative, creating opportunities for patients to shape and participate in research that will define the future of care. Through our Advocacy Summit and action at the state level, we connected patients with policymakers, helping advance policies that address barriers to care and improve lives.

Your support has helped the Arthritis Foundation make these connections and achievements possible. Together, we are creating opportunities and meaningful progress for the arthritis community. Thank you for being part of this important work.

Sincerely,



Steven Taylor
President & CEO



Dennis Ehling
Chair, Board of Directors

Our Strategic Direction 2025–2030

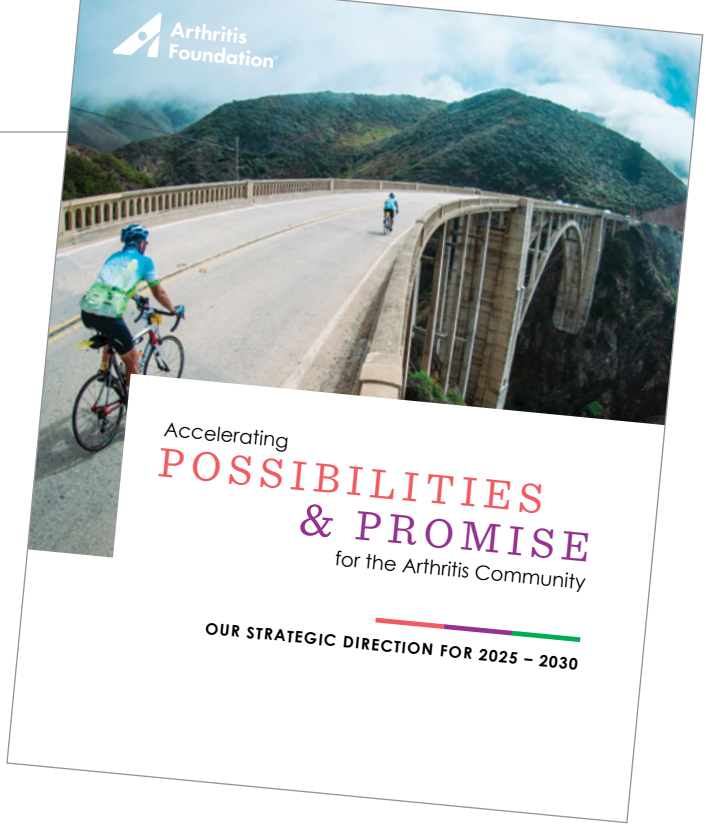
Accelerating Possibilities & Promise for the Arthritis Community

At the end of a yearlong, community-centered planning process, the Arthritis Foundation released its five-year Strategic Direction, which emphasizes our vision of a world where all people with arthritis are living a life without limits. It also lays out how bold actions in care, research, advocacy and partnerships aim to improve life for the millions who live with this disease.

Developing the five-year Strategic Direction involved collecting input from hundreds of patients, national and local board members, key volunteers, partners and staff through volunteer and staff task teams, stakeholder interviews, surveys and community sounding boards. Through multiple rounds of feedback, the Foundation worked to ensure this Strategic Direction reflected the real needs and aspirations of the arthritis community.

"It was a process rooted in both urgency and hope," says Vickie Fung, MPH, chief mission and strategy officer. "Our vision is clear: to accelerate possibilities for patients living with arthritis today while building toward a brighter tomorrow. By including the voices of people with arthritis, we were able to shape a direction that is bold, responsive and deeply connected to the people we serve."





Some essential takeaways from the five-year Strategic Direction are:

- **Arthritis is serious**, and the time to act is now. Too often, arthritis is dismissed as something people can simply live with. We must change that misconception. This Strategic Direction reflects the urgency of improving lives today and the hope that meaningful progress is possible for everyone living with arthritis.
- **We are strengthening the Foundation** for impact today while accelerating what is possible tomorrow. The five-year Strategic Direction ensures we have the infrastructure, focus and momentum to serve patients now and advance opportunities that can transform the future of arthritis care, support and advocacy.
- **This direction unites the entire arthritis community** around a shared purpose. Whether someone volunteers at an event, serves on a board, leads a Connect Group, partners with us or supports the mission in another way, this plan creates a common path forward and invites every part of our community to help build the future patients need and deserve.

Read the full five-year Strategic Direction at arthritis.org/about-us.

Our Vision Is Clear



"Our vision is clear: to accelerate possibilities for patients living with arthritis today while building toward a brighter tomorrow. By including the voices of people with arthritis, we were able to shape a direction that is bold, responsive and deeply connected to the people we serve."

—Vickie Fung, MPH
Chief Mission & Strategy Officer

Making Powerful Connections Possible: Live Yes! Connect Groups

Connect Groups are all about giving people with arthritis and those who care for them a safe place to gather. The groups provide an opportunity to talk about the challenges faced, to celebrate wins, to learn from and just be with others who understand what it is like to live with a chronic disease.

"Connecting people with arthritis with others who just get it — they know what you mean and where you are coming from," says Nadja Agnew, director of community connections. "That is the whole point of Connect Groups. They are a way to help remove some of the isolation that comes with arthritis."

The groups began as all local and in person and have evolved to a model where there are both local, in-person options and national virtual groups. The idea behind this shift is that local groups provide a close, personal experience while virtual groups offer the chance to connect beyond your local community.





Local Support

For Sherry Duquet, her involvement in Connect Groups began right after the doctor's appointment where she was diagnosed with rheumatoid arthritis.

"I searched online and found the Arthritis Foundation and reached out to them in the car on the way home from the doctor. The first person to reach back out was the leader, at the time, of the Tampa Bay/St. Petersburg Connect Group," says Sherry. "She just opened her arms, took me in her fold and let me know that everything would be OK."

Sherry and her wife, Sandy Bolton, attended their first meeting a week after that diagnosis. When the Connect Group facilitator needed to step away from that role, Sherry and Sandy stepped up to take it on. As Sandy explains it, "Being the group facilitators gives us the opportunity to be there for other people like they were for us from the very beginning."

Members tell Sherry and Sandy that the group is a safe space to share, saying things like:

- "I get the best tips here — fun things, easy things, but things that help me."
- "This is the only place I can share everything about what I'm going through."
- "Our group removes the feeling of being isolated. I have people who understand me."

Connecting Virtually

National Connect Groups provide the opportunity for people to engage with specific topics, such as being newly diagnosed or living with a specific type of arthritis or other special interest topics such as movement. The Movement Matters group began in 2025 and is led by Angela Laborde and Cindy Senk.

Angela was diagnosed with psoriatic arthritis (PsA) at age 29 and, prior to the onset of PsA, was running half marathons. Cindy has spent more than 25 years with the Arthritis Foundation as a trainer in various fitness programs from Walk With Ease to Yoga for Arthritis.

"Movement Matters is not just for people with a specific type of arthritis, and it is for all ability levels. We offer modifications for every level: seated, standing, wall-supported, mat options, etcetera," explains Cindy. "I lead some sessions, and we invite guest instructors for others."

Movement is proving to be a popular topic, with attendance in the group growing from 25 members at the very first session to more than 100 by the second. A summer meeting had over 260 in attendance.

Angela attributes this popularity to the recommendation that people with arthritis need to keep moving. "Doctors tell patients they need to start exercising because it's good for your joints, but if you've never exercised or have stiffness or are in pain, you may not know where to start."

People connect with the Arthritis Foundation in a variety of ways, from Jingle Bell Runs to Walk to Cure Arthritis events to webinars to local events, and the Connect Groups are here to provide a continuum of support to those living with arthritis. Live Yes! Connect Groups offer a place of understanding and encouragement for both people living with arthritis and their loved ones.

Learn more at arthritis.org/connectgroups.

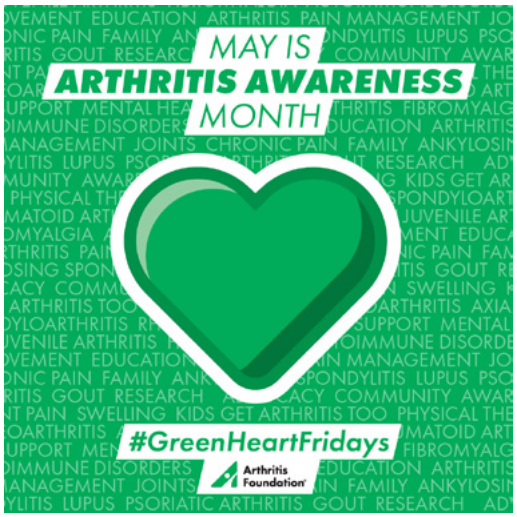


From Social Media to Public Spaces: Connecting for a Cause

Green Hearts are the centerpiece every May for Arthritis Awareness Month, when we have an extra opportunity to create visibility for and amplify the voices of the nearly 60 million adults and children in the U.S. who have been diagnosed with arthritis.

Green Heart Fridays began in 2025 as a national marketing activation to connect the community through social media, earned media and public participation. During its run, the activation encouraged visible, shareable expressions of support through the use of the Arthritis Foundation's beloved Green Heart, helping people with arthritis feel seen and heard on a national level.

The Green Heart symbolizes connection and solidarity and, along with stories from community members, represents a quiet message of support — a way of saying, "I see you. You're not alone." Beyond the symbol, Green Heart Fridays seeks to harness the power of art. Building



on the idea of Free Art Fridays, the Foundation enlisted artists in 13 major cities to place artwork in public places every Friday in May.

"The Green Heart has become a powerful symbol of support in the arthritis community," says Sabrina Sexton, chief marketing officer. "During Green Heart Fridays, we partner with artists and invite everyone to create and share Green Hearts — making awareness visible and reminding millions living with arthritis they are not alone."



From Social Media to Public Spaces: Connecting for a Cause

The Results

The Arthritis Foundation saw people connecting with us through more than 250 posts, 365,000 engagements and 3.7 million impressions. Through earned media, Green Heart Fridays reached 440 million broadcast viewers nationwide, and 39 stories were shared across national and local media outlets.

Green Hearts became a visible signal of support for people living with arthritis and a way of connecting the arthritis community and the wider public.

As one person posted on Instagram: "Beautiful idea! As someone who's had to pause projects because of RA flare-ups, thanks for making me feel less alone."

The campaign also sparked meaningful real-life conversations. One of the Green Heart artists, Lucinda "La Morena" Hinojos shared her experience: "Over the past few weeks, my mom opened up about her experience and how arthritis affects her daily life. That conversation sparked deeper story-sharing — not just within my family, but also throughout my community here in Phoenix."

"As a rheumatologist, my patients walk into my office carrying so much. Knowing that organizations like this are walking alongside them means everything. Grateful for all you do. Showing up green all month long." @rheumwithintention

Learn more at arthritis.org/greenheartfridays.



"Finding community changed everything for me."

—@chronicmeggie

Connecting With State & National Leaders

Alongside our advocates and partners, the Arthritis Foundation brings state and federal lawmakers and regulators, insurers and employers together to create a better model of care for patients. Through these connections, we make a powerful impact at both the state and national levels.





A Trifecta of Wins in New Jersey

There is no better example of advocacy in action than New Jersey. In 2025, we worked with members of the New Jersey legislature to pass three bills into law that provide better diagnosis and treatment and reform insurance coverage. The laws passed help:

1. Ensure coverage for biomarker testing
2. Reform step therapy protocols
3. Ensure all copays count

The passage of these laws ensures more timely and better access to coverage for the 21%, or 1.9 million. residents of New Jersey affected by arthritis and could assist those living with other chronic diseases access care as well. In recognition of their support, the 2025 Arthritis Foundation State Policymaker Award went to then-Gov. Phil Murphy and then-Lt. Gov. Tahesha Way at the time of the laws' passage.

Connecting to Make a Difference

Gathering with fellow advocates to speak up for the arthritis community is always a highlight, and the Arthritis Foundation's 2025 Advocacy Summit was no exception. Every two years, advocates converge on Washington, D.C., to attend training and meet with members of Congress about legislation and other issues where we need support.

"The Advocacy Summit is a great opportunity for advocates with different levels of experience to connect and make a tangible difference in the lives of people with arthritis," says Ayesha Ahmed, manager of advocacy engagement.

With the reintroduction of the Safe Step Act, advocates went to Capitol Hill to talk with their members of Congress about the importance of signing on to this bill. As a result of these efforts, 23 lawmakers signed on to the Safe Step Act immediately after the summit.

From Our Advocates on Connections Made at the Advocacy Summit:

Hannah VanEvery, Pennsylvania: "I have made connections with the other women in the Pennsylvania delegation, and have learned so much from them — not just about advocacy but also about living with RA."

Peter Fischer, Arizona: "You never know who you will connect with. Many years ago, as an advocate, I met with a senator, and he asked me to tell my story to his colleagues in the Senate. That senator was Joe Biden."

Chrissy Livergood, New York: "It was my first summit, and I realized that connecting and talking with lawmakers all came down to helping them not only understand the impact of this disease, but also the fact that what we are advocating for makes a difference not just for people with arthritis, but for anyone who needs health care."

New Junior Ambassador Track at the Advocacy Summit

New to the Advocacy Summit was the Junior Ambassador track. Junior Ambassadors are teens ages 13 to 17 who represent hundreds of thousands of kids in the U.S. who have arthritis. They raise awareness by sharing their personal arthritis story. This track was led by Macy Coad, winner of the Arthritis Foundation's 2023 Emerging Leader in Advocacy Award.

From Some Inaugural Junior Ambassadors:

Macy: "I believe that even though the kids and teens that I collaborated with were from all over the United States and were all so different, they were all united in their shared experience and their determination to do something good with it."

Siena: "Speaking with others who share my experience of living with juvenile arthritis and with lawmakers gives me more confidence in myself and inspires me to advocate on behalf of people with arthritis."

Sophia: "One of the most meaningful parts of the experience was going to Capitol Hill. It was empowering to know that my experiences could help raise awareness and influence policies that impact patients and families like mine."

Gabby: "It was incredible to see where laws are made and important decisions happen. I loved meeting my representatives and having the opportunity to share my story and explain why these issues matter so much to me and my family."



Learn more about:

Advocacy at the Arthritis Foundation

Advocacy Summit

State and Federal Policies

Macy, Junior Ambassador

Shared Experiences



"I believe that even though the kids and teens that I collaborated with were from all over the United States and were all so different, they were all united in their shared experience and their determination to do something good with it."

—Macy
Inaugural Junior Ambassador

Connecting & Learning From the Community

The Arthritis Foundation connects directly with patients through market research surveys. These surveys help us gather information to better understand the challenges faced by people living with arthritis. The goal is connecting the needs of patients with impactful solutions by identifying the gaps between arthritis care and the available resources.





These insights can help us shape the creation of:

1. **Educational Webinars:** Providing accessible, expert-led information on topics like managing symptoms and treatment options
2. **Online Resources:** Offering digital tools, articles and community spaces for ongoing support
3. **Community-Based Initiatives:** Launching local programs designed to educate and connect patients and improve their quality of life

Understanding the Challenges of Joint Replacement

Because many who have arthritis will have to contemplate a joint replacement at some point, the Arthritis Foundation conducted a market research study in October 2025 about the ideal model of care. We wanted to better understand the specific challenges patients faced getting to and through joint replacement surgery.

Of the 878 who responded to the survey, 502 had a joint replacement in the prior two to three years, and 376 were planning a joint replacement in the next two to three years. The findings from this research provided great insights into the specific barriers and obstacles that joint replacement candidates face.

Key Findings:

One insight gained was around the length of time that patients live with symptoms before seeing a physician. For many, that period is three to nine years. Reasons for delaying a doctor visit ranged from feeling that their pain and mobility issues were manageable to concerns about the costs of surgery or the recovery process. Not surprisingly, pain was the driving factor that ultimately led patients to seek help from a healthcare professional.

For about one in four patients, delays stem from the need for prior authorization or other insurance issues, ranging from requirements for additional therapy to financial barriers and lack of cost transparency.



Other issues reported by patients involve information sharing, such as a lack of clear guidance navigating insurance or receiving adequate information about recovery, such as when and how to resume normal activities and go back to work after joint replacement.

How the Arthritis Foundation Connects Survey Results to Care

Findings from the joint replacement survey are already helping shape programming at the Arthritis Foundation and conversations with partners.

"We leverage patient research to shape the future of joint care by gathering feedback from over 40 hospital orthopedic chiefs — the medical doctors who head orthopedic departments," says Michele Champigny, senior director of patient experience strategy. "These ongoing discussions help us ensure our findings truly mirror real-world clinical experiences. By aligning patient insights with frontline medical expertise, this valuable feedback is directly driving the criteria for a new pilot program recognizing healthcare facilities that deliver exceptional patient experience in total joint replacement surgery."

Making the Connection Between Better Treatments, Early Intervention & Lasting Solutions

Osteoarthritis (OA) is the most common form of arthritis in the U.S., and the Arthritis Foundation continues to drive progress in scientific research by making the connections on what matters most: better treatments, earlier intervention and lasting solutions. Through strategic investments in research and clinical trials, the Foundation is identifying high-risk populations, developing tools and techniques for efficient trial design, and supporting transformative studies backed by rigorous protocols — all with the goal of improving lives and advancing toward a cure. Our FastOA and TrialLaunch initiatives are at the center of these efforts.

FastOA

FastOA seeks to identify the people who are at the highest risk of rapid-onset or rapidly progressing arthritis in order to enable earlier detection, faster, more efficient clinical trials, and more personalized interventions. This initiative goes beyond knee arthritis to look at the hip, shoulder and ankle as well.

"We are looking to fill in the gaps of our knowledge about OA," says Michelle McLeod, director of OA clinical research programs. "We want to identify the characteristics of who is at most risk and understand who will respond to what type of treatment."

Connecting these dots can help develop more personalized treatments and lead to new, cutting-edge treatments that can be tested for those at greatest risk of rapid onset of the disease. According to Cale Jacobs, PhD, assistant professor of orthopedic surgery at Brigham and Women's Hospital, who has served as an advisor to this initiative, "FastOA is unique in that it was designed to speed up the timeline for discovery and to test interventions that



have shown promise in the lab or in smaller pilot studies. Importantly, the initiative delivers these novel interventions to the people at greatest risk of rapidly progressing osteoarthritis pain and dysfunction."

The Arthritis Foundation is not working alone in this initiative. We have partnered with both the American Orthopaedic Foot and Ankle Society (AOFAS) and the American Orthopaedic Society for Sports Medicine (AOSSM) to pool resources and expertise, improving the quality and speed of our funded research.

In the summer of 2025, the Arthritis Foundation and AOSSM unveiled the recipient of a groundbreaking $500,000 multicenter research grant — a first-of-its-kind collaboration aimed at unraveling the complexities of shoulder pathology and osteoarthritis. The grant was awarded to Michael Davies, MD, of the University of California, San Francisco, alongside co-Principal Investigators Brian Feeley, MD, also of the University of California, San Francisco, and Robert Tashjian, MD, of the University of Utah.

"I believe the significance of FastOA boils down to speeding up the timeline for discovery and targeting those at greatest risk," says Jacobs. "The discoveries made as part of FastOA can change how we individualize care for those with OA."



TrialLaunch: Developing Tools for Clinical Research

The Arthritis Foundation's TrialLaunch program supports early-stage trials and the development of tools that improve osteoarthritis clinical research, including new technologies, outcome measures and methods. Studies funded by TrialLaunch will lay the groundwork for well-designed clinical trials ready for future funding from the Arthritis Foundation or other major funders. PIKASO, TOPS and KArAT, projects that are currently part of the Foundation's Landmark Trials, are examples of what can emerge from a pipeline like this.

One of the core functions of TrialLaunch is serving as an incubator, taking promising investigator-generated ideas and funding the preparatory work needed to apply for full trial funding. "A well-designed clinical trial begins with a solid idea," says Jason Kim, PhD, vice president of osteoarthritis research. "With a TrialLaunch grant, investigators can test their idea, completing the foundational work needed to successfully compete for clinical trial funding."

According to Jeffrey Katz, MD, MS, professor of medicine and orthopedic surgery at Harvard Medical School, who serves as chair of the TrialLaunch review committee, this initiative helps address the question of what is next for OA clinical trials. "This initiative is unique because it gives us a first glimpse at some really exciting trials that are coming down the path," says Katz. "The way that TrialLaunch is set up increases the likelihood that promising ideas will reach the trial phase, delivering direct value and results to OA patients."

Read more about all of the Arthritis Foundation's research efforts at ***arthritis.org/science*** and osteoarthritis research at ***arthritis.org/science/osteoarthritis***.



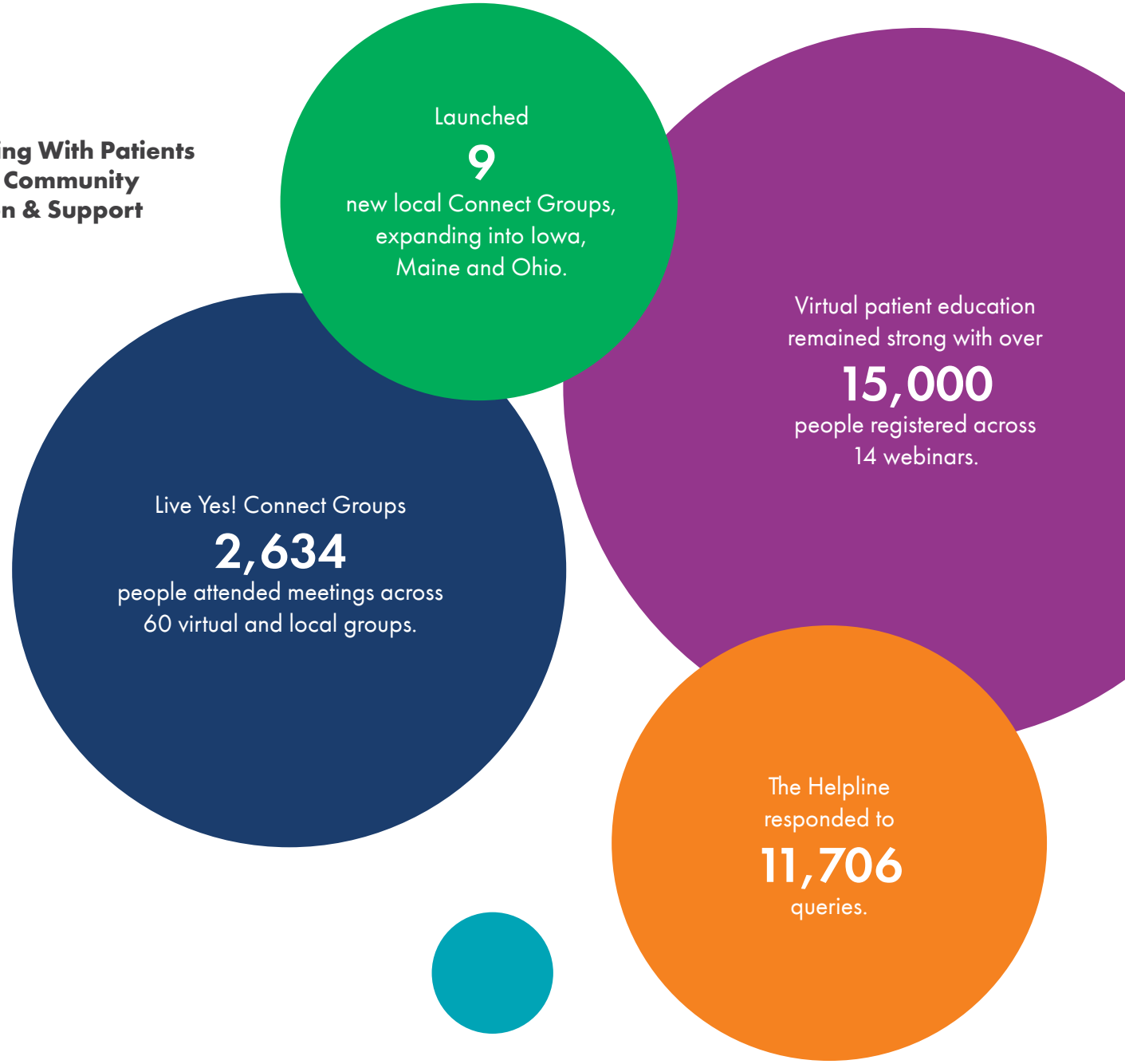
By the Numbers

Connecting With Our Community

Whether it's connecting people with arthritis to support through patient education and the Helpline, offering volunteer opportunities, creating opportunities for advocacy or advancing breakthrough research, the Arthritis Foundation is the catalyst — the connector — for what matters most: our vision of a world where all people with arthritis are living a life without limits.

With your support and participation, in 2025 we came one step closer to that vision. **We did this together.**

Connecting With Patients Through Community Education & Support



By the Numbers

5,220
Advocacy Ambassadors raised their voices for people with arthritis.

Our Volunteers: Connecting with the Community

9,625
volunteers gave their time and talent to power our mission.

350
camp volunteers helped JA kids experience the joy of camp.

447
new volunteers joined our community.

Community Events

Marquee events across the country raised a record
$5 million,
up 15% from 2024.

43,500
people came together at over 150 Walk to Cure Arthritis and Jingle Bell Run events across the country.

The California Coast Classic bike event celebrated
25
years with an all-time record of **$1.48 million** raised.

By the Numbers

Reaching the Juvenile Arthritis Community

528
campers from 38 states experienced the joy of JA camp across 10 camps nationwide.

671
attended our JA Family Summit, including 134 children diagnosed with JA and 269 parents, and caregivers.

Connecting to Advocate for Change

687
new Advocates joined the cause.

105
Advocates united at our Advocacy Summit.

30
states represented at the Advocacy Summit.

Advocates sent
1,500+
messages urging policymakers to act on issues that matter.

By the Numbers

Connecting Research to Breakthroughs

FastOA Initiative: three hip OA awards totaling **$750,000** over two years.

$500,000 multicenter shoulder OA grant awarded in collaboration with the American Orthopaedic Society for Sports Medicine (AOSSM).

Preventing Injured Knees From Osteoarthritis Severity Outcomes (PIKASO) trial enrolled its **100th** patient.

The Foundation awarded three clinical pediatric rheumatology fellowships, totaling **$675,000** over three years.

$1.35 million The Foundation awarded five RA Research Program awards, about $1.35 million.

644 The Knee Arthroplasty Activity Trial (KArAT) has enrolled 644 participants.

Announced 13 new juvenile arthritis research grant awardees, about **$1.9 million**.

2025 Corporate Partner and Donor List

Corporate Partners

Pioneer $1M – $1.49M
Alpha Omicron Pi

Pacesetter $500K – $999K
Amgen
Novartis
Pacira

Signature $250K – $499K
Bristol Myers Squibb
Johnson & Johnson Innovative Medicine
Zoetis

Catalyst $100K – $249K
1MD Nutrition
AbbVie
Boehringer Ingelheim
Genentech
Keenova
Kenvue
Lilly
Move Free
Novo Nordisk
Pfizer
Takeda
Tylenol
UCB

Donors

Visionary $1M and above
Lisa & Lee Bloom
Tilt Beauty

Investor $250K – $999K
American Orthopaedic Foot & Ankle Society
Laura & Steve Robbins

Champion $50K – $249K
AbbVie Inc.
Amgen Inc.
Anonymous
Herman & Emmie Bolden Charitable Trust
Bradbury Family Foundation
Cincinnati Concours d'Elegance Foundation
Clark & Gentry Charitable Fund
Earth & Humanity Foundation
Emily's Pink Team Inc.
The Fama Family Charitable Fund
The Sam J. Frankino Foundation
Alan Golden Philanthropic Fund
Pat & Sherry Henry
Honda USA Foundation
Hospital for Special Surgery
Johnson & Johnson Foundation
The Ludlow-Griffith Foundation
Marilyn & Charles Meier
Fredericka Meyer Charitable Trust
Monster Energy
William T. Morris Foundation
Northside Hospital
Northwell Health
Rizzo Family Foundation Inc.
Roy H. & Natalie C. Roberts Family Foundation
The Harry & Andrew H. Rosenthal Foundation
Harry & Carol Saal Family Fund
Trevor Strohman
UPMC
James & Virginia Wheeler Foundation Inc.
Zimmer Biomet

Mission Connector $10K – $49K
Abel Foundation
Adams Krek LLP
Joe & Linda Allen
American Online Giving Foundation Inc.
AnatypsBio Inc.
Anonymous
APTIV
Arizona Arthritis & Rheumatology Associates
Kim Armstrong
Atherton Family Foundation
Atlanta Spine Institute
Diane L. Barati
Norman Jerry Barnett
BDO USA LLP
Bellingham Training & Tennis Club
Lisa Berger
Bethesda Lodge No. 30 I.O.O.F
Black Diamond Financial
Paula Blackledge
Arthur M. Blank Family Foundation
Blue Bell Creameries LP
Emilie Luiza Borda Charitable Fund
Mark S. Box, MD
John K. & Lynne D. Boyer Family Foundation
Bristol Myers Squibb | HSC Acquisitions
Brixton Biosciences
Amanda Brock
William Gundry Broughton Charitable Private Foundation Inc.
H. Max & Letha L. Brown Fund
Jerry D. Brown
William Brown
Lida M. & Helen Williams Buckley Fund
Building & Construction Trades Council of the Metro District
Llewellyn Burchell Charitable Trust
Busy Beaver Fund, Dr. Bert Rosenquit
Edwin & Joyce Calvert Fund
Capital Performance
Capital Real Estate Group LLC
Capitol Federal Foundation
The Caring Foundation
Marion Carlson & Robert Pinckney Tucker Jr. Foundation Inc.

Carol Casten
Central Indiana Orthopedics
Kathleen Chagnon & Randy Metcalfe
Charina Foundation Inc.
Chase Foundation
Chickasaw Nation Department of Commerce
Charles Chittenden
The Michael S. Ciskowski Legacy Fund
City of Dublin
The Coalson Charitable Gift Fund
Coca-Cola
Patricia & John Cochran
Mike Collins
Collisionright LLC
Colorado Gives Foundation
Columbia University Medical Center - Orthopedics
Constellation Brands
Constance M. Cooper Charitable Foundation
Kevin Coventon
Louise M. Cragoe
Karyn & Charles Crisp Charitable Fund
Mildred Crespin Croegaert Fund
Bruce N. Cronstein, MD
Curi Management Company LLC
Robert K. & Patricia A. Dahl Foundation
The Charles H. Dater Foundation Inc.
Maria De La Torre
Debicki Foundation
John & Melissa DeLeon
Department of Pennsylvania, Veterans of Foreign Wars
Varnum DeRose Charitable Trust
Jean M. Dewdney
Gina DiBona Fund
DJD Medical LLC
Russell H. & Beatrice A. Dornbos Fund
Jessie Ball duPont Fund
John Dyson
George S. & Dolores Doré Eccles Foundation
Peter Eichberg
ēlizur Corp.
Helen M. Emery, MD
Charles F. Ewert Family Fund
The Ferraro Family
First Hawaiian Bank
Tony Fishpaw
Foot Locker Foundation Community Empowerment Program
Forthright Medical
Forvis Foundation
Gerald & Roberta Franklin Charitable Foundation
Mark Franklin
Jane Tower Frey
Frito-Lay
Julie & Lance Fritz
Janet Garber & Kris Keydel
GEICO Philanthropic Foundation
General Mills
Genuine Parts Company
Kasey Giddens
John & Marcia Goldman Philanthropic Fund
Susan Graham
The Grand Lodge I.O.O.F. of New Jersey
Linda B. Grandolfo
Greater Kansas City Community Foundation
Cindy & Garrett Greiwe
Merice Boo Johnston Grigsby Foundation
David G. Grimm
Y Habibullah
Hackensack Meridian Health Inc.
Holly Haggerty-Sokolowski
Nate Hall
Barbara J. Hammermeister
John B. Harrison
Hawaii Pacific Health
Highway 1 Tourism Alliance
Hoag Orthopedic Institute LLC
Honda Marysville
The Hougen Family Foundation
Lee Howley Jr.
Hubbard Broadcasting Foundation
Horace C. Hunt Memorial Foundation
Sher Hurlburt
I.B.E.W. 103
Icahn School of Medicine at Mount Sinai
Independent Order of Odd Fellows (IOOF)
Indiana Joint Replacement Institute
The Ingram Family Foundation
IOH Class B Units Irrevocable Trust
Leif D. Jacobsen
Jazel LLC
Johnson & Johnson Health Care Services USA
Johnson & Johnson MedTech
Robert E. Jones Foundation
Myles & Marie Kelly
Kishek International Inc.
Jack Koraleski
Carolyn B. LaBar Fund
Larvern & Robert Larkin
B. Kenneth Larm Fund
James F. Lavelle Jr.
Kevin Lawrence
The Kors Le Pere Foundation
Howard Lee
Harry & Yvonne Lenart Charitable Foundation
Traci & Mark Lerner
Levenfeld Pearlstein Charitable Gift Fund
John & Crystal Lewis
Earl & Darielle Linehan
LocumTenens.com
Lorenz Family Fund
Robert D. Loughney
Dianne S. Lozier Trust
Kathy & Paul Lubbers
Millie Luing Foundation Inc.
The Lukis Foundation
Stanley Lukowski
M&T Bank
George & Linda MacDonald
Bernice E. Maehren
The Andrew J. & Joyce D. Mandell Family Foundation
Ronald Marcum
Michael J. Massey
Donna & Harry B. McDonald Charitable Trust
McDonough Family Charitable Fund
MedRisk
Megdal Family
Daniel Meltzer
Jon E. Minter, MD
Wesley Mizutani, MD
Matthew & Heidi Mooney
Harry C. Moores Foundation
Albertine K. Moran Fund
Frank J. Morgan Family Fund
MTI Events Inc.
Jowheri Mullick, MD
The Betty & James Muns Foundation
Muse Freight LLC
Mary Myers
Steven & Renee Needle Charitable Fund
Nestlé
New York-Presbyterian Hospital
New York State Rheumatology Society
The Norcliffe Foundation

NYU Langone Hospitals
Omaha Community Foundation
Orlando Health Jewett Orthopedic Institute
OrthoArizona Foundation
Sarah J. Papageorge
The Peabody Foundation Inc.
Edd Pedro
Pennsylvania Moose Association
Robert L. Perry
Pfizer Inc.
Richard Pohle
Polsinelli
Eloise R. Pound
Pat Pratt
Procter & Gamble
Russell & Lillian Quarles Endowment Fund
The Queen's Health Systems
Kari Fedje Rasmus
Reasor's
Red Bull North America
Reese Family Charitable Fund
Reflect Kindness
Reiser Family Fund
Renewal by Andersen of San Francisco
John Rice
The Nora Roberts Foundation
Rockhill Orthopaedics
Kathryn & John Rooney
Ronald & Diane Roschi Fund
Moses B. & Ann Rosenauer Fund
Walter & Lucille Rubin Foundation Inc.
Joan Rubschlager
Lee Ruttenberg
RWJBH Corporate Services Inc.
Sally Ann Fund at the Greater Milwaukee Foundation
Salt Lake City Rotary Foundation
Sandia Resort & Casino
The Asha & Lal Sani Family Foundation
Larry Schneiderman
Sentry Management Inc.
Ann Shapiro
Shure Charitable Trust
Shurtz Family Foundation
Patti & Stanley Silver Fund
The Sidney, Milton and Leoma Simon Foundation
W. Harold & Gladys E. Smith Fund
Walter & Christine Smith
Soltwedel Family Endowment Fund
The Spaulding Foundation
Spudman Charitable Trust
St. Elizabeth Healthcare
Edward & Jennifer St. John
Margaret Rawls Stancil Endowment
Stater Bros. Charities
Tom & Alice Stephens
Jarona J. Stevens
David S. Stone Foundation Inc.
John Stossel
Stryker Corporation
J. Ford & Weihua Zeng Sunderland
Surgical Evolution LLC
The Surplus Line Association of Arizona Foundation
The Sutphin Family Foundation
Tampa General Hospital
Taylor Family Giving Fund
Louis Thalheimer & Juliete Eurich
Thiry-O'Leary Foundation
Three Ninety Seven Charitable Fund
Total Joint Specialists
Earl C. & Elizabeth Toutz Charitable Trust
UCLA Medical Center
UHA (University Health Alliance)
University Orthopedics Inc.
Mike Valade
Louis F. Viereck Fund
Virginia Mason Franciscan Health
Visit Greenville
Walker Area Community Foundation
Michael Todd Walker
Waymo
Fredric & Linda Wein Fund
Barbara Weitz
West County Rheumatology
Frances Wood Wilson Foundation Inc.
Mary Winkel
The Wish Tree Fund
Wonderwall Trust
Paul & Eleanore G. Ziegelmaier Endowment Fund
Zwerling Family Fund

2025 Bequests

$500K and above

Eileen V. Gilbert
June Marilyn Holstad
Barbara Keyes
Kathleen MacDonald
Dorothy Mary Morgenstern
Maureen Murphy
Douglas Owen
William Ritter
Patricia Soule
Norma E. Stephenson
Dorothy Stratford

$100K – $499K

Shirley Aikman
James Bates
Jean Brown
Rodney Chadwick
Shirley Burns Conroy
Susan C. Dedo-Jahoda
Frank Dezomba
Sheila Dingeldein
Dane Randall Ellis
Dorothy Finazzo
Ruth Grossman
Rena M. Jirack
Marian Kluwe
Norma L. Kummer
Toni Lee
Marian Lemke
Nora Leng
Ruth Mattei
June McClain
Terman Barbara Michaels
Thomas Parissidi
Marylou Raikes
Cherrill Richardson
Elaine Rymills
Robert Sessions
Elizabeth Trotter
Merlin Turbett
Eric Wake
Virginia White
Janice M. Wittig
Robert Zapart
Sandra Zuraw

2025 Board Officers, Directors & Leadership

Officers and Executive Committee

STEVEN TAYLOR
President & CEO, Georgia

DENNIS EHLING
Chair, California

WINELL BELFONTE
Vice Chair, Maryland

CARLOS CARRASCO
Treasurer, Florida

HELEN KING
Secretary, Pennsylvania

MATT MOONEY
Immediate Past Chair, Georgia

Board of Directors

MARK BOX, MD
Missouri

MARY (PEGGY) CROW, MD
New York

ROBIN DORE, MD
California

DAVID FELSON, MD
Massachusetts

MARK FROIMSON, MD, MBA
Ohio

TONYA HORTON, PHD
New Jersey

WESLEY MIZUTANI, MD
California

PAULO PINHO, MD
New Jersey

ROBERT SANTIAGO
Massachusetts

JENNIFER TONNING
New Hampshire

Executive Leadership Team

STEVEN TAYLOR
President & CEO

VICKIE FUNG, MPH
Chief Mission & Strategy Officer

MICHAEL PRIVETTE
Chief Development Officer

SABRINA SEXTON
Chief Marketing Officer

CATHY HOOD
Senior Vice President,
People Operations &
Facilities Management

SYLVIA RICHARD
Senior Vice President,
Partnerships & Philanthropy

KEITH MEADE
Senior Vice President,
Constituent Strategies &
Operations

KATIE BOBIN
Senior Vice President,
Field Management

SHERIESE DEFRUSCIO
Vice President,
Strategic Engagement

Region Leadership

RENEE ANGELES
Region Vice President,
Central West Region

TERESA DINH WATANABE
Region Vice President,
West Region

LEANNE GRECO
Region Vice President,
Northeast Region

MELISSA HUGHEY
Region Vice President,
Southeast Region

STEVE ROCK
Region Vice President,
Central East Region

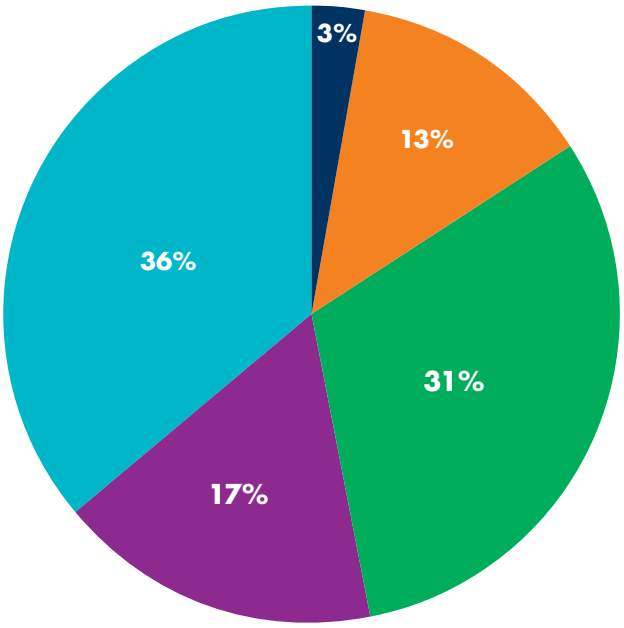
2025 Financials

In 2025, the Arthritis Foundation invested $40 million in research and public health education.

EXPENSES	$70.1M	100%
Public Health Education	23.5	33%
Patient & Community Services	13.1	19%
Research	16.5	23%
Fundraising	9.0	13%
Management & General	6.7	10%
Professional Education & Training	1.3	2%
REVENUE & PUBLIC SUPPORT	**$56.0M**	
Contributions*	20.0	31%
Special Events (net)	10.8	17%
Bequests	23.2	36%
Government Grants & Other Income	2.0	3%
SUBTOTAL & OTHER INCOME	**$64.6M**	
Investments & Other Non-Operating Income	8.6	13%

Net Assets, End-Of-Year: $219.2M

*Includes $4.9 million in pharmaceutical, biotechnology and medical device corporate support, representing 8% of total organization revenue.





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